

From lean to **INDUSTRY 4.0**

We share what we practice, plan, test and successfully implement



Rapid digitalization has ensured that the future of the industry is connected

At Bosch, we started planning for the future 6 years ago

At our own plants with **Industry 4.0**



Here are the top things we learnt through our successful I4.0 implementations



The journey into connected production requires a goal



Only measurable success is actual success



customize, roll out

Network,



Focus on the people



Each challenge requires its own solution



Compatibility is the key



engine, Industry 4.0 the turbocharger

Lean is the



Industry 4.0 is not a sprint, but a triathlon



Concepts must adapt to production, not to the paper

OUR SUCCESS STORIES

HERE ARE SOME OF



A journey

into connected

Success Factor

Digital

Shop-floor

Technology

The clear goal was to integrate a digital

production requires a goal **Results:** Manual work for collection and preparation of the necessary data reduced from 320 to 34 hours per month

Management

existing production system

shop-floor management system into the

Lean principles were applied to reduce Lean is Multi-Product the engine and Line wastages. With the addition of Industry 4.0

Industry 4.0 is the turbocharger

Results: 10% increase in productivity **30% reduction in inventory**

technologies, efficiencies reached the next

Driverless Focus on By involving employees early on, acceptance was achieved. For successful the People Transport

Vehicles

used. **Results:** Involving employees in the change **helped smoothen the transformation** and usher

change management, agile methods were

Concepts Intelligent

must adapt to the production and not to the paper

in a new way of thinking

Transport

management

While On Paper, using fixed schedule milkruns were to deliver efficiencies. On ground realities were different and

Results: Increase of process efficiency of up to 15%

success is an

actual success

Only measurable

Management

Energy

thus RFID capture was used to collect Real-time data of material delivery.

Real-time sensor data was used to evaluate

energy consumption. Intelligent algorithms helped detect deviations and troubleshoot.

Results: Monitoring of the equipment conditions alone helped the **Homburg plant**

achieve significant savings.